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Innovation: Our calling and imperative

ur industry does not retion – it only respects innovation," said Satva Nadella spoke after assuming the role as chief executive at Microsoft.

Arguably, similar sentiments could be said of our U.S. Air Force. Seven decades ago, visionary innovators established our service as a separate, but equal, solution to the problems of the third and fourth dimensions of time and space. Since that day, the Air Force has demanded creativity, open-mindedness and calculated risk-taking.



Commentary by Lt. Col. **Erik Fisher**

ell, John Boyd and John Warden. We lift them up not because of the positions they held, but for the power of their ideas. As we look to the future, innovation is not merely in our DNA, it is also our imperative.

The operational environment demands innovative Airmen. For the last 16 years, while

combating violent extremism, we've grown accustomed to air superiority. Today, we pivot to full-spectrum readiness. We must prepare in mind, body

Commander's Commentary

and spirit for near-peer conflict. Such conflict requires a highlevel of readiness, grit and resilience that is foreign to many on our team. Our military may be called to operate in an asymmetric battlespace with degraded command, control and limited weapons effects. Are we ready? I posit that the path toward readiness is partly paved through innovation. Innovative cultures challenge the inherent inertia of the status quo while simultaneously creating growth opportunities. Simply said, the

day we stop thinking, innovating made our service more lethal and learning is the day we lose. Innovation is a catalyst for

individual and organizational growth. Reflect on the stories of Mitchell, Boyd and Warden. Mitchell launched bombers off an aircraft carrier. Boyd created the observe, orient, decide and act loop and Warden developed our modern airpower strategy. These Airmen were brilliant, yet controversial. Boyd famously said one could choose to "be someone or do something." These three Airmen chose to "do something." They chose to aggressively challenge the status quo in pursuit of the exceptional, often at individual peril. Without question, they

and invigorated future innovation. This is our service. Ours is the service of audacious innovators and big ideas.

Our teams must encourage innovation and cultivate a meritocracy of ideas. In 2014, "The Deloitte Millennial Survey" echoed this belief. The authors articulated the importance of innovation in attracting, developing and retaining Generation Y (those born in 1983 or later) talent. Today, we see this at Travis Air Force Base, California, through the Phoenix Spark program. Phoenix Spark is an organizationally flat and leaderless incubator of ideas. Thanks

See FISHER Page 24

Be a glue person – bring people, groups together

Commentary by Barb Brewer

21ST AIRLIFT SQUADRON

hen I was asked to write a commentary, I was deeply honored, but immediately started to panic. I wondered what I could offer as inspiration for another. A wise person told me to write about what motivates me and makes me unique.

After much contemplation and discussion, I realized I am motivated by the community of people I work with every day. I find great happiness and purpose working for and with these people. As I thought more, I realized a healthy perspective is also responsible

Commentary

for this happiness.

A person can make an impact in an organization regardless of their position. Satisfaction and happiness do not have to originate from the top of an organization. I also believe that one person, regardless of their position, can start a ripple effect of happiness throughout the organization. Little changes often lead to big and permanent changes.

So how does one make the change to choose happiness at work? There are a couple of steps I have learned over

my 32 years of military service. These steps are: choose your attitude and effort, be the glue and blur the lines between work and play.

Each of us has absolute control over our effort and attitude. Be the person that has a can-do and will-do attitude. Focus on what can be done, rather than what can't be done. Find a way to say yes, rather than searching how to get to no. By having this attitude, you can positively impact how you feel and perform your job. If someone comes to vou with a problem and it does not fall in your lane, do not simply turn them away with an "I don't do that." Take a couple extra minutes to help find

the right person to solve the problem. This small act will pay big dividends by making the person feel valued as an important part of the team. Effort and attitude go a long way in building a strong team and community.

Be the glue. The glue person brings people together and builds community as the heart and soul of a successful organization. These people drive the organization to continuous improvement. This can be done by the smallest of acts. Get to know your squadron and your customers. If you are walking down the hall, make eye contact,

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Tailwind

Travis AFB. Calif. **60th Air Mobility Wing**

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On the cover

From left, Col. Raymond Kozak, 349th Air Mobility Wing commander, Col. Ruth Meyer, 621st **Contingency Response Wing.** Col. John Klein, 60th Air Mobility Wing commander, and California Sen. Bill Dodd reveal the 75th anniversary logo during a ceremony Feb. 8 at Travis Air Force Base. Calif.

U.S. Air Force photo/Louis Briscese

It's lit — DFAC ready for award contest

Airman 1st Class Christian Conrad

60TH AIR MOBILITY WING PUBLIC AFFAIRS

Ask Senior Airman Meagan Rogers, 60th Force Support Squadron food service shift worker, what sets the Sierra Inn Dining Facility team apart from other DFAC teams and vou'll likely get a single answer.

"Top to bottom, we just bring more of ourselves to work," said Rogers. "Services is no different from any other (Air Force Specialty Code). Just as a pilot wouldn't sleepwalk through their flight, we don't sleepwalk through our shifts. We bring our A game to every second we're here because that's what the mission requires."

Rogers joins the Sierra Inn DFAC team in competing for the John L. Hennessy Award at the Air Force-level Feb. 20-23 when they'll compete against 12 other bases to continue their three-year streak of having won the competition at the Air Mobility Command level.

The Hennessy Award, awarded by the Hennessy Travelers Association, is given to "operations that exhibit sustained excellence in food service management, force readiness support, food quality, employee and customer relations, resource conservation, training and safety," according to the association's website.

Rogers' supervisor, Master Sgt. Elizabeth Sandoval-Vega,



A civilian with Pride Industries cooks burgers on a grill Feb. 11 at Travis Air Force Base, Calif. The Sierra Inn Dining Facility's team of auxiliary civilians also play a huge role in Travis' success during the John L. Hennessy competition. For more photos, see Parting Shots on Page 30.



Name: Staff Sgt. Scot Butler.

Unit: 60th Surgical Operations Squadron.

Duty title: Orthopedic technician.

Goldsboro. North Carolina.

Family: Spouse, Tech. Sgt. Shaina Butler.

Time in service:

Six years.

What are your goals? Become fluent in Korean, attend

What are your hobbies? Reading science fiction and

2020 Olympics in Tokyo, Japan.

philosophy, watching NFL football. traveling to different countries and

What is your greatest achievement?

Continuing the family tradition and heritage by joining the U.S. Air Force. Grandparents served in Army during World War II and the Korean War, father and mother are AF vets

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1) Members of the Travis Football Club soccer team pose for a photo after winning the Fairfield, Calif., soccer league championship for the first time over Real Madrid in extra time, Feb. 4. The teams were tied 4-4 after 90 minutes of regular time. The deadlock continued with the teams tied 5-5 after extra time, sending them to a shootout. The teams matched each other shot for shot until the eighth penalty kick, when the Travis FC keeper blocked the shot, leading to Travis FC's win. 2) Members of the Travis FC prepare to shake hands after a game.

Travis FC team wins league crown

Staff Sgt. Nicole Leidholm

60TH AIR MOBILITY WING PUBLIC AFFAIRS

The Travis Football Club soccer team became the Fairfield, California, Soccer League champions for the first time Feb. 4 after winning its match over Real Madrid in a shootout.

The teams were tied 4-4 after 90 minutes of regular time. The deadlock continued with the teams tied 5-5 after extra time, sending them to a shootout

The teams matched each other shot for shot until the eighth penalty kick where the Travis FC keeper blocked the shot, leading to Travis FC's

The team is comprised of nearly 50 Travis Airmen who competed in the local



3) Members of the Travis Football Club soccer team pose for a photo after winning the Fairfield, Calif., soccer league crown for the first time, beating Real Madrid in extra time Feb. 4.

ple on the roster," said Tech. Sgt. Brett Rush, 60th Air Mobility Wing chaplain assistant. "As Airmen (perma-

go on (temporary duty) or "We can only have 22 peo- have other mission obligations, we adjust to keep a present and dedicated team on the field weekly."

After the 18-game regular nently change duty stations), season, each team is ranked

on how they played, wins and losses, with the top teams moving onto the playoffs. The playoffs involved eight teams from the local area. "We were ranked sixth

going into the playoffs," said Zachary Wanlass, Travis FC coach. "It was an important win for the team. The members of the team work all week long, come to practice twice a week and a game once a week. Some of them are on shift work, working nights or weekends, and they still wake up for a game during the day. They've put in a lot of work to win."

Wanlass has been with the team for the past five years, first as a player when he was active duty and now as the

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Service outlines future of **bombers**

Secretary of the Air Force Public Affairs

WASHINGTON — The Air Force outlined plans for its bomber fleet in its Fiscal Year 2019 President's Budget Request Feb. 12.

In line with the service's bomber vector, the budget request detailed the Air Force plan to update the B-52 Stratofortress fleet and continue modifications to the B-1 Lancer and B-2 Spirit fleets while continuing to acquire B-21 Raiders.

"As part of our decisions presented in the FY19 President's Budget, the Air Force will update the B-52 bomber fleet and fund development of replacement engines," said Secretary of the Air Force Heather A. Wilson. "We will also continue necessary B-1 and B-2 modifications to keep them relevant until the B-21s come on line."

Once sufficient B-21 aircraft are operational, the B-1s and B-2s will be incrementally retired. Delivery and retirement timelines are dependent on the B-21 production and delivery schedules.

"If the force structure we have proposed is supported by the Congress, bases that have bombers now will have bombers in the future," Wilson said. "They will be B-52s and B-21s."

The B-21, which the Air Force plans to start fielding in the mid-2020s, will eventually become the backbone of the U.S. strategic bomber fleet and serve as a visible, flexible deterrent to adversaries and assure U.S. partners and allies.

"Modernizing and recapitalizing our bomber force is absolutely central to the recentlv released National Defense Strategy and the Nuclear Posture Review," said Chief of Staff of the Air Force Gen. David L.

See BOMBERS Page 24



U.S. Air Force photo/Samuel King Jr

Pako, a 5-year-old 96th Security Forces Squadron military working dog, suffered a heat stroke last year and died. The base veterinary clinic helped revive him and bring him back through CPR procedures. He beat unlikely odds for dogs to survive heat stroke and CPR to make a full recovery.

Vet tech revives working dog

TEAM EGLIN PUBLIC AFFAIRS

EGLIN AIR FORCE BASE, Fla. — The dog lay on the table struggling to breathe in the throes of a severe heat stroke. Pako, 96th Security Forces Squadron military working dog, thrashed around wildly.

His vital signs were fading fast. At one point, his pulse vanished. Pako's heart stopped.

This was the scene of the emergency Army Sgt. Kelli Helfinstine and the base veterinary clinic personnel faced one hot day in June 2017.

"This was the most severe heat injury I have encountered," said Helfinstine, who recently received an Air Force Achievement Medal for her valiant efforts to save Pako's life. "I just thought, this animal needs oxygen, we need to get him oxygen.'

Pako and his handler, Staff Sgt. Radames Leon, were participating in a hostile suspect exercise. The 5-year-old K-9 searched, but was unable to find his target. He pressed on, unwilling to give up the hunt. His body temperature began to rise at an uncontrollable rate.

Pako showed no signs of Pako showed clear signs of disheat injury, but did appear tress and heat stroke. overly exerted, according to Tech. Sgt. Bryan Bowermaster, Eglin AFB's kennel master. Leon took the dog's temperature, which read 105, the average working temperature for the Belgian Malinoise's breed.

"These military working breeds are very high drive and will work themselves to death if allowed," said Helfinstine. "Heat injury is very serious and can progress quickly. He was probably fine initially, but continued to get hotter."

The training was cancelled and the MWD team returned to the kennel. It was then that

He was immediately rushed to the veterinary clinic. The technicians provided oxygen and tried to cool Pako down while waiting for the veterinarian, Capt. Ashlev Hydrick, to arrive. At this point, Pako was in severe respiratory distress and approaching cardi-

In the midst of the breathing and cooling procedures. Pako's heart stopped beating.

"I will never forget the moment I saw Pako's life slip away," said Bowermaster, a See DOG Page 21

Leon Clayton Investment Services



Travis to install LED street lights

60TH AIR MOBILITY WING PUBLIC AFFAIRS

Travis Air Force Base, California, has been awarded \$250,000 in energy sustainment and maintenance funds to convert 611 street light fixtures to low-energy consuming light-emitting diode light- but we need to get to 5 per-

The base also has requested an additional \$1.3 million to upgrade lights in three hangars, three simulator buildings and two warehouses on saving projects." base in fiscal year 2019.

These projects will save about \$123,000 a year in elec- cy of a nation's economy. Low tric costs and move the base

closer to the Air Force goal of a 2.5 percent energy intensity reduction per year for 10 years, said Joseph Fallon, 60th Civil Engineer Squadron, base energy manager.

"Our energy intensity for fiscal 2016 and fiscal 2017 combined was 4.4 percent, cent from the fiscal 2015 base year," said Fallon. "The goal is to reduce energy intensity by 25 percent by fiscal 2025 so we will keep adding energy-

Energy intensity is a measure of the energy efficien-

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Air Force upgrades to Windows 10

Secretary of the Air Force Public Affairs

WASHINGTON — In accordance with the Department of Defense mandate, the Air Force must complete the Microsoft Windows 10 migration by

Any operating system not upgraded by the deadline will be denied access to the network.

Windows 10 is not compatible with many systems in the Air Force inventory, resulting in the need to replace a significant number of computer hardware.

To minimize downtime during the migration, users should take the following steps:

1. Manually back up their data to a shared drive or DVD

2. Make a list of any special computer software or hardware the technician will need to in-

3. Be patient, the upgrade tion systems

will take 1-2 hours to complete.

is critical to Air Force readi-

ness," said Lt. Col. Brian Snyder,

Windows 10 lead action officer.

cyberspace strategy and policy.

new security features; making

it the most secure Windows ver-

sion to date. Additionally, base

and organizational leadership

must ensure communication/cy-

ber squadrons are provided all

the support and availability nec-

software patches to install fast-

er, making it less obtrusive to

Airmen while its ability to coun-

ter emerging cyber intrusion

makes the networks safer. This

will have a positive security im-

pact on the protection of DoD

and special access programs,

mission systems, as well as stra-

tegic, tactical, and research, de-

velopment, testing and evalua-

The security features allow

essary to guarantee success."

"It introduces a number of

"The Windows 10 migration

AMC chief celebrates final ride on C-17



Airman 1st Class Marissa Davis, 60th Logistics Readiness Squadron, sprays Chief Master Sgt. Shelina Frey, Air Mobility Command command chief, as Frey celebrates her last official flight aboard a C-17 Globemaster III Feb. 12 at Travis Air Force Base, Calif. Frey will retire this year after nearly 34 years of service.



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BX offers healthy dining options

ARMY AND AIR FORCE EXCHANGE SERVICE PUBLIC AFFAIRS

The Travis Air Force Base, California, Exchange now offers more better-for-you dining options than ever, reaffirming its commitment to readiness and resiliency for Airmen and their families.

As a partner in the Air Force Smart Fueling initiative under the Office of the Secretary of Defense, the Army and Air Force Exchange Service has transformed Express locations and restaurants worldwide to provide delicious, low-calorie options to Airman and their families.

"Service members and their families lead increasingly busy lives, making it difficult at times to identify the right meal choices for their nutritional goals," said Tonya Jones Exchange facility manager. "The Travis AFB Exchange wants to make it easier to choose meals that support readiness, resiliency and a be fit lifestyle at all Exchange fa-

Several Exchange restaurants at Travis AFB offer a variety of calorie-conscious selec-

• Subway's Fresh-Fit menu includes eight sandwiches with 350 calories or fewer including turkey breast, oven roasted chicken and roast beef.

· Charley's Philly Steaks offers a variety of items with 150 calories or fewer including grilled chicken, steak and garden salads.

· Popeyes Louisiana Kitchen diners can choose from more than 20 items with fewer than 350 calories, including threepiece blackened tenders, Cajun rice and green beans.

In 2017, the Exchange expanded its selection of namebrand restaurants offering healthy options, opening six Subways, three Boston Markets, two Smoothie Kings, three Qdoba Mexican Grills, and new Freshens and Muscle Maker Grill locations. Exchange shoppers can also enjoy \$2 off entrée salads at participating Exchange restaurants every Wednesday.

To help diners make the right choices for their meal plan, the Exchange lists calories on menu boards at Burger King, Einstein Bros. Bagels, Charley's Philly Steaks, Pizza Hut and Subway locations. Digital displays highlighting healthy options have also been introduced at 40 Exchange food courts, making it even easier for diners to identify better-for-you meal choices.

At Express locations, shoppers can choose from nearly 400 be fit approved items, including fresh fruit, yogurt, grass-fed, nitrate-free beef sticks and jerky,

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Soldiers with Bravo Company, 244th Military Intelligence Battalion, Flight Detachment 16, board a C-17 Globemaster III assigned to the 816th Expeditionary Airlift Squadron Jan. 25 in Iraq.

Crews realign assets

Staff Sgt. Patrick Evenson

379TH AIR EXPEDITIONARY WING PUBLIC AFFAIRS

AL UDEID AIR BASE, Qatar — Late in January at an altitude of nearly 30,000 feet, a 174-foot-long aircraft cuts through the air with Al Udeid Air Base, Qatar, more than 40,000 pounds has its belly full of shipof thrust per engine. The ping containers and pallets equipment and personnel

support ongoing operations 244th Military Intelligence in the U.S. Central Commands' area of responsi-

The aircraft, a C-17 Globemaster III assigned to the 816th Expeditionary Airlift Squadron, located at of equipment belonging to on board were needed to the Army's Bravo Company,

Battalion. The load is moving from Iraq to Afghanistan in support of Operation Freedom's Sentinel and NATO Resolute Support missions.

The C-17 was operationally introduced to the Air Force in 1995, and these are the type of missions it was created to accomplish –

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Budget looks at mix of needs

Secretary of the Air Force Public Affairs

The Air Force budget request of \$156.3 billion for fiscal year 2019 builds on the progress made in 2018 to restore the readiness of the force, increase lethality and cost-effectively modernize.

Dr. Heather Wilson said the budget request is aligned with the National Defense Strategy, prioritizing long-term competition with China and Russia.

"The Air Force needs the right size and mix of capabilities to compete, deter and win in this environment, brought to bear by well-trained, resilient and competent Airmen steeped in the business of joint and combined warfare," said Wilson.

Air Force Chief of Staff Gen. David Goldfein said the budget also moves the Air Force in the direction of multi-domain oper-

"Future wars will be won by those who observe, orient, decide and act faster than adversaries in an integrated way across domains – land, sea, air, space and cyberspace," said Goldfein.

Key areas addressed by this budget include readiness, people, nuclear deterrence, modernization, space and air superiority, multi-domain command and control, and science and technology development.

Readiness

According to Wilson and Goldfein, restoring readiness to win any fight, any time remains a primary objective in FY19. It funds 1.5 million flying hours at saries. a cost of \$8.7 billion. The budget proposes the purchase of 54.443 preferred munitions to reverse previous declining inventories at a cost of \$1.8 billion.

The budget request continues to address the aircrew shortage through a multipronged approach. It boosts pipeline capacity, expands pilot training and addresses experience shortfalls, continues incentive pay and bonuses, improves administrative support at the squadron level, and funds flying hours to executable levels. nuclear, cyber, and intelligence said Wilson. career fields.

Additionally, the budget funds aircraft depot maintenance, parts, logistics support, training ranges, simulators, instructors and key infrastructure required to improve the quality of training in alignment with the National Defense Strat-Secretary of the Air Force egy prioritization of peer com-

The FY19 budget proposal represents an increase in the size of the Air Force by 4.700 Active Duty, Guard and Reserve Airmen. It funds important support to Airmen and their families with a 2.6 percent military pay raise, increased housing and subsistence allowances and family support programs.

"The Air Force recruits Airmen, but we retain families," Goldfein said. He explained that the FY19 proposal funds expanded childcare hours, increases off-base child care support, and funds more respite care and support coordinators for special needs families.

Goldfein also said the Air Force will invest in purposeful development of Airmen to strengthen joint warfighting excellence by integrating education, training and experience for Air Force leaders and teams.

Nuclear deterrence

The FY19 budget proposal supports the Department of Defense's principal priority to maintain a safe, secure, and effective nuclear deterrent that safeguards the homeland, assures allies, and deters adver-

The Air Force stewards two legs of the nuclear triad and operates 75 percent of the Defense Department's nuclear command, control, and communication capabilities. The budget proposal improves nuclear command, control and communication systems as directed in the Nuclear Posture Review.

"Deterrence works if our adversaries know that we can hold at risk things they value. We must concurrently modernize the entire nuclear triad and the command and control systems It also addresses gaps in space. that enable its effectiveness."

The FY19 proposal initiates development of B-52 replacement engines and continues development of the Long Range Stand Off missiles and the replacement of the Minuteman III intercontinental ballistic missile. The budget also targets investments to modernize the integrated land, air, and spacebased systems to ensure secure, survivable connectivity with the President and national command leadership.

Modernization

Wilson said the budget proposal funds the Air Force's priority modernization initiatives to increase the lethality of the force. The FY19 request supports the purchase of 48 F-35A Lightning II fighters, 15 KC-46 Pegasus tankers, and continued development of the B-21 Raider. "We have to accelerate pro-

grams and get good value for every dollar we spend. There is a bow wave of modernization over the next 10 years. It's bombers, fighters, tankers, satellites, helicopters and our nuclear deterrent - they are all going to be modernized," she said. "At the same time, we are driving forward with the next generation of technology focused on families of systems that connect and communicate across all domains: air, land, sea, space, cyber and subsurface."

The budget also supports the selection of the T-X advanced trainer aircraft and the replacement of the UH-1N helicopter.

Space superiority

Wilson and Goldfein explained the FY19 budget represents a 33 percent increase in the research, development, test, and experimentation budget for Air Force Space, a substantial increase to meet the threat from China and Russia.

"The nation expects us to own the ultimate high ground," Goldfein said. "Our space capabilities must be resilient and defendable. This budget moves us forward as space becomes more contested in the future."

Foregoing the continued buy of today's Space Based Infrared System satellites 7 and 8, the Air

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Coding branch provides critical service to officers

John Harrington

88TH AIR BASE WING PUBLIC AFFAIRS

WRIGHT-PATTERSON AIR FORCE BASE, Ohio -While academic degrees are generally masked at officer promotion boards, they still leadership and technical positions, so keeping official records updated with the most accurate information can be vital.

Some situations where having an updated academic record is crucial include reserve and guard officers, who must have a bachelor's degree in their record before being promoted to captain; doctors, scientists, engineers and some others who are actually detailed based on their academic degrees; and commanders, executive officers and some other leadership positions that take academic degrees into consideration, according to Maurice LaBrie, Air Force Institute of Technology Military Personnel and Support Operations chief. Even active duty officer academic records are only masked up until the colonel board, in which case a master's degree must be in the officer's official record.

It may surprise some that two Airmen at the AFIT Academic Coding Branch are responsible for updating the records of around 130,000 total force Air Force officers, including active duty, guard and reserve. They receive upwards of 20,000 transcripts annually for bachelor's, master's, doctorates and professional degrees and every one of them is entered by hand. It's a job these Airmen relish.

"Yes, I absolutely enjoy what I do. I love my job here," said Tech. Sgt. Jennifer Warehime, ACB noncommissioned officer in charge. "It's interesting and even though we do the same thing day-to-day, it differs from day to day. Whether it be with customers or different transcripts or with different degrees that I see, I learn things every single day."

They see themselves providing not only a vital mission for individual officers, but one that impacts the entire Air Force.

"(It's important in order) for them to be assigned to the proper positions throughout their career progression," said Master Sgt. Misti Rodriguez, ACB superintendent. "(We ensure) that their data entries are correct so that they can progress play a critical role for certain positively and the Air Force can find the person they're looking for to meet its needs."

> The ACB is located at AFIT due to the fact that that's where the officer's academic database has resided since its start, said LaBrie. But soon those files will merge with the Air Force enlisted academic degrees database located at Maxwell Air Force Base Gunter Annex in Montgomery, Alabama. While the ACB won't be physically moving, once the data merge is complete, officers should start receiving automated notifications once their records are updated. Currently, officers must check the Virtual Military Personnel Flight time-to-time until they see the change.

While processing large quantities of transcripts can be time consuming, Rodriguez says that the best thing that officers can do to speed up their updates is to closely follow submission instructions at the ACB's website: www.afit. edu/CODING. That, and understand that all of the officer academic record updates for the entire Air Force comes down to a small, dedicated team.

"People don't realize that it's just the two of us," Warehime said. "But, we actually do get a lot of emails thanking us for the quick response or for updating their data. It makes the job worth it."

The Coding Branch suggests allowing two to three weeks for delivery and processing of traditional mail. The submitter will notice their update on the Career Data Brief in the vMPF within 24 hours of the processing. The AFIT Coding Branch cannot make real-time updates to Assignment Management System Single Unit Retrieval Format or the Air Force Virtual Education Center and it can take up to 30 days for changes to update in those systems. If an individual would like

See CODING Page 14



Master Sgt. Misti Rodriguez, Academic Coding Branch superintendent, inputs a transcript into the Air Force Military Personnel Data System to update an officer's record. Two Airmen at the Coding Branch, including Rodriguez, update more than 1,000 transcripts a month in support of some 130,000 Air Force officers.



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AIR FORCE'S PERSONNEL CENTER PUBLIC AFFAIRS

JOINT BASE SAN ANTO-NIO-RANDOLPH, Texas — The Air Force is increasing its participation in an annual work program that gives on-the-job ex- so we can increase the represenperience to college students and tation of persons with disabilities recent graduates with disabili-

The Workforce Recruitment Program connects federal and private sector employers nation-

In support of this initiative, nity office works with the major dates and rank top selections. commands and individual bases to raise WRP awareness among Jan. 15 to Sept. 30 each year and managers and hiring officials.

in the workplace," said Kendra Duckworth, Air Force EO disability program manager. "Our goal is to double the number of internship opportunities this year, in the federal workforce."

WRP recruiters conduct interviews with interested candidates from accredited colleges and universities from across wide with job-seeking college the country. Candidates represtudents and recent graduates sent all majors and range from with disabilities. The program college freshmen to graduate is sponsored by the Defense De- and law students. Information partment and the Department from the interviews is loaded into a searchable database for hiring officials, who can register at the Air Force Equal Opportu- www.wrp.gov to review candi-

WRP internships run from are funded by the DoD at no cost "Each year, the Air Force to the unit. If desired and if a vaprovides summer or temporary cant position is available, the Air

jobs to more than 35 motivat- Force organization may convert ed interns with disabilities who the intern into a permanent poare eager to prove their abilities sition without a competitive announcement at the end of the internship.

"The Air Force takes pride in striving to be a model employer for individuals with disabilities and is committed to maximizing their opportunities while supporting the overall mission," said Mary Villarreal, Air Force Personnel Center human resource specialist.

For more information, call the Air Force's Equal Opportunity Policy office at 240-612-4006. Interested individuals can also email AFPC's Civilian Force Management Branch at afpc.dp-3fm.civforcemgtbranch@us.af. mil for additional information.



The Workforce Recruitment Program is a recruitment and referral program that connects federal and private sector employers nationwide with job-seeking college students and recent graduates with disabilities.

For more information about who do not have a myPers acgo to myPers. Eligible individuals ing these instructions.

Air Force personnel programs, count can request one by follow-





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Tech. Sgt. Jack Glad, 122nd Weapons Load, left, Senior Airman Logan Jones, 122nd Avionics, and Tech. Sgt. Mathew Habart, 122nd Avionics, from the 122nd Fighter Wing, Fort Wayne, Ind., upload avionics software to an A-10C Thunderbolt II during Operation Guardian Blitz Jan. 25 at MacDill Air Force Base, Fla.

122nd FW trains with Navy

Staff Sgt. William Hopper 122ND FIGHTER WING

FORT WAYNE, Ind. — The 122nd Fighter Wing recently completed Operation Guardian Blitz during a two-week joint training exercise at MacDill Air Force Base, Florida, which included air-to-air refueling. training alongside Navy rotary assets and joint terminal attack controllers.

The team of over 200 Airmen and 10 A-10C Thunderbolt II aircraft were able to take advantage of the favorable weather conditions and ability to work with other units at Mac-Dill AFB, and were afforded opportunities to practice close air support, forward air control

and combat search and rescue. "My favorite part of training here at MacDill (AFB) has been the combined force training operations that we don't have an opportunity to do at home," said Lt. Col. Joshua we're all located in the same Waggoner, 122nd Fighter Wing Operation Guardian Blitz detachment commander. "We luxury you just don't get anyare here training with our A-10

aircraft, two Navy MH-60S helicopters and refueling tankers overhead. During missions we are on station for over two hours integrating with all these assets while also coordinating with JTACs on the ground. The opportunity to work with these other agencies to accomplish missions has been invaluable."

Operation Guardian Blitz stances." was unique in allowing the different branches and squadrons to integrate with a synergy not typically found during an average joint training exercise.

"The ability to have helicopters out of Virginia, tankers out of Niagara, and A-10s out of Fort Wayne all operating in the same sortie and off the same ramp is something you usually don't get elsewhere," said Waggoner. "Even at Snowbird or other trips in the past, we've never been collocated with all our other assets. Here at Mac-Dill (AFB) for Guardian Blitz. place and able to interact faceto-face on a daily basis. It's a where else."

"We were able to match our objectives with the other unit's objectives to make it all happen at the same time," said Waggoner. "This is by far the most aggressive training schedule we have set, and it never would have been able to happen at home this time of year due to weather and other circum-

One of the many training opportunities made possible by Guardian Blitz was the refueling mission completed by the 914th Air Refueling Wing out of Niagara Falls, New York.

"The 914th ARW from Niagara is in the process of transitioning from the C-130 (Hercules cargo planes) to KC-135 (Stratotanker refueling) tankers," said Waggoner. "They were excited to be a part of Guardian Blitz because it gave them the opportunity to get in plenty of refueling sorties with our A-10s while getting training from MacDill (AFB) instructors. They have completed 41 air-to-air refueling sorties

See NAVY Page 26

in the last two weeks, which is

Dover partners with AFRL to boost fuel efficiency

Roland Balik

436TH AIRLIFT WING PUBLIC AFFAIRS

DOVER AIR FORCE BASE, Del. — As Air Mobility Command focuses on the innovations necessary to maintain the Air Force's competitive advantage, Mobility Airmen provided insight to help the Air Force improve C-17 Globemaster III capabilities and save money in the

The Air Force Research Labnology Office from Wright-Patterson Air Force Base, Ohio, collaborated with Dover AFB Airmen and private companies on programs to make the entire C-17 Globemaster III fleet lighter, safer and more fuel efficient Jan. 30, 2018.

Three programs being developed by APTO to improve the C-17 fleet include the installation of Microvanes, the use of synthetic tie-downs instead of cargo chains and the use of winch cables instead of steel

In September 2017, APTO showcased three ongoing programs using a C-17 set up by 736th Aircraft Maintenance Squadron personnel to Roberto Guerrero, deputy assistant secretary of the Air Force for operational energy.

"We visited Dover (AFB) late last year (2017) to do some demonstrations, and we received useful feedback from the local crew for redesigning our system. We wanted to come back to see how they liked the changes and get more feedback from them" said Justin Smoak, Samson Rope application engineering manager, from Ferndale, Washington.

Microvanes

The nylon Microvanes being tested are filled with 3D printed glass beads. Each Microvane is 2.4 inches tall and 16 inches in length. The addition of Microvanes to the C-17s are an effort contracted with Lockheed Martin to reduce drag and fuel consumption that is currently being considered for transition

Using a Mylar template, 736th AMXS maintenance personnel installed 12 Microvanes, six on each side at the rear of a C-17 fuselage that gave Guerrero a first-hand look.

"Microvanes essentially clean up the airflow in the region of the cargo door by re-energizing the air with small vortices that delay separation, smooth the flow, and reduce drag," said Capt. Randall Hodkin, AFRL Advanced Power Technology Office aviation working group lead. "Historically, cargo aircraft have airflow issues in the aft region of the airframe due oratory's Advanced Power Tech- to the required upsweep of the fuselage to integrate a cargo ramp.'

According to Hodkin, if all 222 Air Force C-17s had Microvanes installed, fuel savings per year could range up to 2 million gallons, equating to five to seven million dollars depending on fuel prices and mission.

"With support from Dover AFB, we were able to validate that the tooling developed as part of the AFRL program can position C-17 Microvanes in the correct location to achieve the expected 1 percent fuel savings," said Hodkin.

C-17 Microvane flight testing was conducted by the 412th Test Wing at Edwards AFB, California, between August and December 2016. This valuable flight test program was able to

validate that Microvanes reduce drag by 1 percent when in cruise. In addition, the Edwards AFB flight tests also included several test scenarios to validate that Microvanes do not affect the critical C-17 air drop mission ca-

Synthetic tie-downs and winch cables

In addition to installing the Microvanes, the team also tested synthetic tie-downs and winch cables. Tie-downs are ropes, cords, straps or chains that secure items during airlift operations. Winch cables help adjust the tension on tie-downs, securing the load. AFRL, Hodkin, Samson

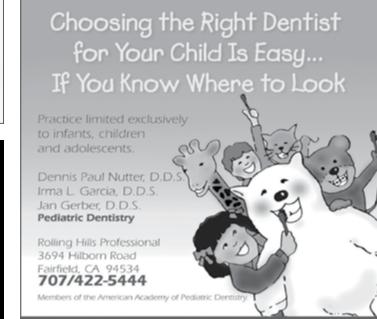
Rope application engineers, along with an AMC subject matter expert, also returned to Dover AFB at the end of January to demonstrate fit-for purpose synthetic tie-down assemblies and a custom engineered winch cable. These solutions were developed after feedback from an operational evaluation at Charleston AFB in 2016 and the previous demonstration at Dover AFB.

"For the winch cable, safety is definitely paramount," said Senior Master Sgt. Jeff Witherly, Headquarters, AMC C-17 evaluator loadmaster.



Justin Smoak, Samson Rope application engineering manager, right, shows Roberto Guerrero, deputy assistant secretary of the Air Force for operational energy, left, and Ed Clark, AFRL aircraft programs support contractor with Concurrent Technologies Corporation, the weaving of the synthetic winch cable, Sept. 6, 2017, at Dover Air Force Base, Del.









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Coding

From Page 9

delivery confirmation of their materials, they should use certified mail or another tracked delivery method. Visit the ACB website for more details.

Frequently asked questions

Q: How does an officer get their academic records updated? The member must request an official transcript be mailed or emailed to the ACB. Electronic transcripts can be emailed directly from the university to afit.coding@ afit.edu and the mailing address is: AFIT Academic Coding Branch, 2950 Hobson Way, WPAFB OH, 45433-7765.

This office will not accept diplomas, photocopies, screenshots, enrollment verifications, letters of degree com- We rely on individual officers pletion, etc. If the member has checking the accuracy of their an unopened transcript, it can records. The first step is to valbe mailed to the address above.

the academic section.

degree was loaded incorrect- lowest/oldest degree will be rely, what can I do? First, it is moved from your record.

important to note that this office works off of a coding system. We do not manually type in degree titles or college names. If you believe there is an error, please refer to the "School Codes" or "Academic Specialty Codes" list at www. afit.edu/CODING/ and email your suggested change to: afit. coding@afit.edu

O: I have been notified that my degree information is not on file even though I have been in the Air Force for several years, and I had to have a degree to be commissioned. How is this possible?

When you are commissioned in the Air Force, the office that commissions you is responsible for obtaining official transcripts, verifying academic education completion, and forwarding them to our office within 90 calendar days. This does not always happen. idate your degree informa-Q: How can I determine if tion on your Career Data Brief. my transcript was received While the SURF and OPB may and/or education level updated? be similar, the SURF only holds Please login to the AF Portal, your top two, highest, most revMPF and view your Career cent degrees and the OPB may Data Brief (CDB). This office have masked your academic incan only update information in formation. The CDB and MIL-PDS both hold up to five de-Q: If I think that my school/ grees, after five degrees, the



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Travis unveils logo at launch of 75th anniversary events







U.S. Air Force photos/Louis Briscese

1) California Sen. Bill Dodd, D-Napa, 3rd Senate District, speaks Feb. 8 during the 75th anniversary kickoff celebration at Travis Air Force Base, Calif. 2) Distinguished visitors are introduced during the 75th anniversary kickoff celebration at Travis. 3) Jeff Internann, right, a Vietnam veteran from Vacaville, Calif., speaks with Chief Master Sgt. Marcos Malacara, 60th Diagnostics and Therapeutics Squadron, during the kickoff celebration. The celebration featured the unveiling of the 75th anniversary logo on a C-17 Globemaster III. 4) 1) Col. John Klein, left, 60th Air Mobility Wing commander, presents Dodd with a Golden Bear.

Staff Sgt. Nicole Leidholm

60TH AIR MOBILITY PUBLIC AFFAIRS

Travis Air Force Base, California, held a kickoff celebration Feb. 8, with a new logo unveiling for its 75th Anniversary.

The ceremony commemorated and honored the past 75 years of American power with heritage walkabout displays, food and live music.

Sen. Bill Dodd, D-Napa, 3rd Senate District, was the keynote speaker for the celebration and helped base leadership unveil the official 75th Anniversary logo on a C-17 Globemaster III.

"The impact this base has had and continues to have in our communities cannot be overstated," said Dodd. "You stand ready to bear any burden todefend our nation, you protect and preserve our freedoms every day and you are the guardians of our democracy. For the next 75 years, you will continue to enrich our community and defend our nation."

For the past 75 years, Travis AFB has been a focal point for the world as a power projection platform, a means to deliver hope and a mission fueled by community support.

"We have great civilian partners in the area here," said Col. Ruth Meyer, 621st Contingency Response Wing individual mobilization augmentee and representative for the 621st CRW commander. "We wouldn't have been able to have the impact that we have in the community, in the country and around the world, if it wasn't for the support we have from our community partnerships and the support they give our families while we're gone, doing our job."

Travis AFB is home to the largest airlift organization in the U.S. Air Force; however, it began as Fairfield-Suisun Army Air Base, an isolated airstrip set in the middle of a wind-swept prairie during World War II.

The first runway and temporary buildings were constructed in the summer of 1942. Shortly after, the base's potential as a major aerial port and supply transfer point for the Pacific theater led the Army Air Corps to assign it to the newly-designated Air Transport Command. The base finally opened on June 1, 1943, with a primary mission of preparing and ferrying military aircraft for the Pacific war zone.

Travis AFB is named in honor of time, anywhere."

Upcoming events

The ceremony marked the inaugural kickoff to a year-long celebration with additional events scheduled throughout the year to celebrate 75 years, to include:

- Travis Heritage Center event on March 16.
- Community Golf Tournament on April 7.
- Travis Spouse's Club Auction on May 19
- 75th Anniversary Dining-In on June 1.
- 7.5-Mile Runway Run on Sept. 15.
- Air Force Gala on Sept. 22.

For more information about the upcoming events, visit: http://www.travis.af.mil/75thAnniversary/.

Brig. Gen. Robert F. Travis who was killed when his B-29 Superfortress crashed on the installation August 5, 1950.

From 1969 to the present, the 60th and 349th Air Mobility Wings have worked closely to make Travis AFB one of the best and most versatile bases in the Air Force.

"For 50 of the 75 years, the Reserves have been here as a reserve associate wing, which was a new concept back then, working alongside their active duty counterparts, proud to show up for duty at this great base and bring synergy to the mission," said Col. Raymond Kozak, 349th Air Mobility Wing commander. "The reserve associate concept has flourished here at Travis. Citizen Airmen of Northern California are proud to report to this base, join the host wing and move the mission."

Continuing its tradition as a major strategic logistics hub for the Pacific, Travis AFB has become an integral part of global power projection for the total force.

"Strategically located on the central western coast of our great nation, we are here for a reason," said Col. John Klein, 60th AMW commander. "Over the years, we've undergone many transitions and changes, but always with the top priority of supporting and defending our nation. Today, we aspire to be America's finest mobility force, serving locally and engaging globally. We stand ready to fulfill our mission to rapidly project American power, anytime, anywhere."



Puzzles

STR8TS Easy

Like Sudoku, no single number can rows and columns are divided by black need to be filled in with numbers that omplete a 'straight'. A straight is a se of numbers with no gaps but can be in ny order, eg [4,2,3,5]. Clues in black ells remove that number as an option in that row and column, and are not part of any straight. Glance at the solution to see how 'straights' are formed

SUDOKU

No.	373						То	ugh
		2		7		5		
9	4			5			1	
			3		8			
		9			7			4
	2						5	
3			4			9		
			9		5			
	7			1			8	9
		3		8		6		

The solutions will be published here in the next issue.

Previous solution - Medium

r levious solution - Medium								
9	7	8	3	4	6	5	2	1
3	4	2	1	7	5	8	9	6
5	1	6	8	9	2	4	7	3
4	3	5	7	6	8	2	1	9
1	6	7	4	2	9	3	8	5
2	8	9	5	3	1	6	4	7
7	5	4	9	8	3	1	6	2
6	9	1	2	5	4	7	3	8
8	2	3	6	1	7	9	5	4

To complete Sudoku, fill the board that each row, column and 3x3 box contains every number uniquely.

For many strategies, hints and tips, visit www.sudokuwiki.ora

If you like Str8ts, Sudoku and other puzzles, check out our books, iPhone/iPad Apps and much more on our store at www.str8ts.com

Retiree Corner

Medal of Honor recipient. former POW laid to rest

WASHINGTON — Retired Col. Leo Thorsness, a Medal of Honor recipient and former Prisoner of War. was interred Feb. 14 at Arlington National Cemetery.

Thorsness was awarded the Medal of Honor for his actions during an air engagement on April 19, 1967, destroving two surface-toair missile sites during a suppression mission.

Just 11 days after this mission, Thorsness was shot was an 11-month span where his family didn't know if he

was dead or alive; his daughter was 11 years old.

Thorsness spent the next six years in captivity at several POW camps. He was released and returned home in 1973.

After 23 years of service and more than 5,000 flying hours, Thorsness retired from defending those freedoms as an Airman and immediately ran for political office. He served as a Washington State Senator from 1988 to 1992.

Thorsness died May 2, 2017, and at the family's down and captured by the request, was laid to rest North Vietnamese. There amongst his brothers and sisters in arms.

- Air Force News Service

News Notes

Disposition of personal effects. Capt. Talisha McNeal is authorized to make disposition of the personal property of Tech. Sgt. Deontae Lockett, deceased, 60th Medical Operations Squadron, as stated in AFI 34-511. Any person having claims for or against the deceased person, contact McNeal by phone at 707-423-5312 or email talisha.1.mcneal.mil@mail.mil.

Scholarships for military children. Open to sons and daughters of active duty, reserve, Guard or retired military commissary customers Recipient must be enrolled or planning to enroll full-time in a four-year undergraduate college or university accredited in the U.S. or a two-year community college, with a GPA of 3.0 on a 4.0 basis. For more information, call Marye Dobson at 804-734-8000, ext. 52781, Jim Weiskopf at 202-607-1067 or visit www.militaryscholar.org.

Balfour Beatty Communities Foundation scholarship program. Accepting applications for the 2018-19 academic year. All residents, including spouses and children who live at a BBC-owned and managed property are eligible to apply. Applications must be submitted at www. bbcommunities foundation.org by March 31.

MPF walk-in hours. Effective March 1, MPF will no longer service customers for ID card related issues via walk-in hours and will go to an appointment-only system. For those needing assistance for emergency situations such as stolen or lost Common Access Cards or pin resets, visit during operation hours from 7:30 a.m. to 3:30 p.m. Monday through Friday.

Dependent ID card renewal. Dependents can now renew their ID cards online at http://bit.ly/2C01g9e.

Sexual Assault Response Coordinators.

The alternate SARC serves in the absence of the primary SARC and deputy SARC due to leave, temporary duties, deployments, illness, etc. They also serve as subject matter experts once all requirements are met and training/certifications are completed. Officers O-2 and above or civilians GS-12 or equivalent, who have completed the VVA initial training and/or AF SARC course, has performed SAPR VA/VVA duties under SARC supervision, and are D-SAACP certified may serve

as an alternate SARC. If interested or want

stevenson@us af mil to receive a packet

60th FSS

Upcoming

Ski adventures. With Outdoor Recreation.

Those R4R eligible pay only \$5 to ski and enjoy the

snowcapped mountains (February to March). The

ski adventure is \$25 for all other customers and

to 7 p.m. To determine if you qualify for R4R

family to go sledding and play in the snow

provide transportation and sleds. 7 a.m. to

4 p.m. For details. call 707-424-0969

(February and March), Outdoor Recreation will

pricing, call 707-424-0969.

you must be 16 years or older to participate, 6 a.m.

Family Sledding Trip. For only \$25, take the

Steak Night. Bring the family and friends to

additional information, please contact the SARC or SAPR VA at 707-424-1105 / 1098 or email tiffanie.

Sierra Inn dining facility closure. The DFAC, Sierra Inn, is closed due to remodeling. All dining services are moved to the Delta Breeze Club. Midnight chow will not be served, but all other meals provided. Presidents Day hours. In observance of

Presidents Day, several FSS facilities will experience limited operational hours and/or temporary closure. For details, please visit TravisFSS.com

•••

For more information on FSS, visit http://www.travisfss.com.

Chapel programs

Upcoming events

Financial Peace University. Two nine-week, two-hours-per-session, faith-based money management courses building financial

resilience for active duty military members, single

or married and their spouses. First track: 6 to 8

p.m. Tuesdays at Twin Peaks Chapel. Second

• Latter-day Saints Service: 4 to 4:30 p.m.

 For all other enquires call LDS Military relations representatives at 707-535-

First Street Chapel

Gospel Worship Service: 11:30 a.m. to 12:30 p.m. Sunday.

10:30 a.m. Sunday.

11 a.m. Tuesday.

a.m. Sunday.

· Children's Ministry is provided for

Twin Peaks Chanel

DGMC Chapel

Airmen's Ministry Center

through Friday at Bldg. 1348. Home-cooked meal

at 6 p.m. Tuesday's followed at 7 p.m. by Bible

call Twin Peaks Chapel at 707-424-3217.

• The Peak is open from 6 to 9 p.m. Monday

For more information about chapel programs,

Protestant Traditional Service: 10 to 11

6-month-olds through fifth grade.

Couples Bowl Special. On French Memo Board Class. 5:30 p.m. Feb. 16 at Arts & b. 17, plan a date night for \$2. Ø

In the next week ...

Crafts. 424-2929.

crafty with \$25 for those R4R eligible. Travis

Arts & Crafts classes. Sign up today before

the classes fill up. The French Memo Board

Must be 18 years or older to participate. To

class is from 5:30–7:30 p.m. on Feb. 16.

determine if qualify for R4R pricing, call

enjoy \$12 steak night every Tuesday evening at the

Delta Breeze Club. Doors open at 4:30 p.m. and

each plate includes delicious steak, sides and

Youth Baseball Sign-Ups. Register

children ages 5-12 for the Spring Season of

Youth Baseball. The registration period ends

March 2. All Travis youth are eligible to play and

the registration fee is \$75. Prior to registering,

participants must provide an updated physical

with current flu shot and FEMP Packages are

welcome. For more information, call 707-424-

Contests and specials

of February, join us and have a Blind Date with a

free and for all ages. Simply check-out a wrapped

book, read it and fill out a "Rate the Date" form.

Closures

For more information, call (707) 424-3279.

Book at Mitchell Memorial Library. The event is

Blind Date with a Book. During the month

non-alcoholic beverage. For details, call

Karaoke, 8 p.m. Feb. 16 at

Wingman's. 437-3227.

707-424-2929.

not include shoes. For details. Arts & Crafts Classes. Get up and get call 707-437-4737.

> 60th and 349th Military for a training day. For status undates to schedule future appointments or to speak with

Chapel, Child care available. For more information, call 707-424-3797.

Recurring events Catholic

Twin Peaks Chapel

Roman Catholic Mass: 9 a.m. and noon

- Children's Church: 10:15 a.m. Sunday.
- Sacrament of Reconciliation/Confession: 4:30 to 5:30 p.m. Wednesday or upon appointment
- Infant Baptism Prep Class: Two classes. Registration required 6 to 7 p.m. quarterly
- Youth Choir: 1 p.m. Sunday. • Children's Choir: 2 p.m. Sunday.
- Adult Choir: 4 p.m. Sunday.
- Women's Bible Study: 10 a.m. (at First Street Chapel).
- Catholic Women of the Chapel: 6 p.m. first Monday of every month, Annex.
- Rite of Christian Initiation of Adults: 6 to 7:30 p.m. Wednesday, Annex.
- RE Classes: 10:15 to 11:30 a.m. Sunday, RE Wing.

First Street Chapel • Mom's Group: 9 to 11:30 a.m. Thursday

DGMC Chapel

• Roman Catholic Mass: Noon to 12:35 p.m. Monday through Thursday, except for federal holidays.

The Church of Jesus Christ of Latter-day Saints

 Sacrament Services: 9 and 11 a m Sunday at Church of Jesus Christ of Latter-day Saints Fairfield Stake Center, 2700 Camrose Ave., Fairfield.

DGMC Chapel

Sunday at DGMC Medical Center Chapel.

Protestant

• Protestant Community Service: 9:30 to

• Protestant Men of the Chapel: 8 to 9 a.m., first Saturday of every month. • Protestant Women of the Chapel: 9:30 to

Couples bowl at Travis Bowl from 5-11:30 p.m. Mark your calendar now and plan to have a fun-filled night. \$2 price per person. Does

MPS closure. On Feb. 22, the Personnel Section will be closed

the customer service support staff, call MPS at 707-424-8483.

track: 6 to 8 p.m. Wednesdays at First Street

Air Force Office of Special Investiga-

tions. To report a crime, get a foreign travel brief or request information on joining AFOSI, report

to Bldg. 380B, second floor. Send correspondence to AFOSI Detachment 303 510 Airlift CR Travis AFB, 94535. For more information, call 707-424-3115 or DSN: 837-3115.

Recurring

Air Force Sergeants Association "Walter E. Scott" Chapter 1320. General membership meetings are at 3 p.m. on the second Friday of every month at Wingman's in the Delta Breeze Club. For more information. contact Senior Master Sgt. Angell Nichols or Tech. Sgt. Rebecca Linden de Romero.

Airmen's Attic. The Airmen's Attic is open from 10 a.m. to 2 p.m. Tuesday and Thursday and 4 to 6 p.m. Wednesday. 560 Hickam Ave. For more information, call 707-424-8740 or visit the Facebook page "The Attic at Travis AFB."

Alzheimer's Caregiver Support Group. Meetings take place from 1 to 2:30 p.m. the third Thursday of the month in the diabetic education classroom on the first floor in Internal Medicine at David Grant USAF Medical Center. For more information, call 707-423-7227.

Base emergency numbers. Mobile phone users must dial 707-424-4911 if they have an emergency on base. Those using government or home phones can call 911. For more information, call the Travis Air Force Base

> Here are the showtimes for this weekend's movies at the Base Theater:

> > Panther" (PG-13 first run)

• 6:30 p.m. "Black Panther" (PG-13, first run)

Fire Prevention Office at 707-424-3683.

sewage/water leaks or illegal dumping, call

707-424-2575. For hazardous chemical/

material spills call the base emergency

numbers

Base illicit discharge number. To report

Crisis text line. Free, confidential, 24/7

counseling for teens and young adults. Text

741-741 anywhere in the United States and a

live trained crisis counselor responds quickly

Reporting System. Civilian and military

Employee-Vehicle Certification and

personnel must maintain emissions information

with the Web-based ECARS system. For more

Exceptional Family Member Program

Sensory Play Group. This group meets from 2

to 4 p.m. the second and fourth Wednesdays at

the Balfour Beatty Community Center. For more

Project. Located at Peabody Road and Vanden

information, call 707-424-4342 or visit the

Fairfield/Vacaville Train Station

Road in Fairfield with a six-lane overnass

Construction is scheduled for completion in

October. For more information, visit http://bit.

Facebook page "EFMP Travis AFB."

ly/1yNIBwV.

information, call Xuyen Lieu at 707-424-5103.

Saturday

more information, call 707-424-5324.

• 6:30 p.m. "Black Panther" (PG-13, first run)

• 2 p.m. "Black

Hometown News Releases. To submit a Hometown News Release, visit https://jhns.release.dma.mil/public and fill out the information.

LGBT Alliance. General membership meetings take place at 6 n m, the first Wednesday of every month at the Airman and Family Readiness Center. For more information, email lgbtalliance707@gmail.com or call 707-424-2486.

Mare Island Museum. Now a Blue Star Museum which means active-duty military reservists and their family members are eligible for free admission from Memorial Day to Labor Day. 1100 Railroad Ave. on Mare Island in Valleio. 10 a.m. to 2 p.m. Monday through Friday, 10 a.m. to 4 p.m. Saturday. For more information, call 707-557-4646.

M-50 Gas Mask Fit Testing. Takes place from 9 a.m. to 3 p.m. every Wednesday at Bldg. 791. All deployers are fit as necessary. For more information call 707-424-2689

Mitchell Memorial Library. Open 9 a.m. to 7 p.m. Monday through Thursday, 9 a.m. to 5 p.m. Friday, 10 a.m. to 5 p.m. Saturday and closed Sunday

Montezuma Shrine Club. Meets every Family Advocacy Parent/Child third Thursday of the month at the Masonic playgroups. Toddlers to the Max Playgroup for Center, 412 Travis Blvd., Fairfield. For more children ages 1 to 3 meets from 9:30 to information, call Mike Michaelis at 707-427-11 a.m. Wednesdays at the First Street Chapel 2573 or Cal Gitsham at 707-425-0060. Annex. The Rattles to Raspberries Playgroup for Motorcycle licensing and training. infants 8 weeks to 1 year meets 9:30 to 11 a.m.

California Rider Education offers the

Thursdays at the First Street Chapel Annex. For Motorcyclists Training Course, Basic Ridervs more information, call 707-423-5168. Course 2 and the Military Sportsbike Riders **Family and Friends Combat Stress** Course on base. MTC classes take place most **Peer Support Group.** Meets from noon to weekends. Motorcycles and helmets provided. 1 p.m. the first Tuesday of every month at the Successful completion gives students a DL389 Balfour Beatty Community Center and from that waives the skills test at DMV. Course cost 1-2 p.m. the third Thursday of each month at covered for active duty, reserves, some DOD The Peak. For more information, contact Amber and NAF folks. Family members welcome, but Quirate and Jessica Soto at 501-231-7756 or must cover own costs. All registrations done via email travsopcombatptsd@gmail.com. phone at 1-800-966-3844.

Government no-fee passports. All MPF self-renewal program. Did you submissions of applications for government know that dependents can now renew their ID no-fee passports must now include: 1) A cards online? To participate in this program, visit photocopy of Military Identification Card front http://bit.lv/2mR1gl2. This program is limited and back: 2) Passport photo taken in the past only for renewing dependents' IDs. For all other six months; 3) Supporting document(s), proof services, visit MPF during duty hours or call of U.S. citizenship certified copy with state or 707-424-8483 county seal, if it involved a name change submit On-base child care. The Air Force a court order or marriage certificate. Passport requires on-base residents to be licensed by the application cannot be handwritten and printed 60th Mission Support Group if they provide back to back and must be completed online more than 10 hours of care per week in their with 2D barcode at website https://pptform. homes For more information, call 707-424state.gov and/or https://travel.state.gov. For 8104 or 707-424-4596 or stop by Bldg. 380B.

> Photocopying of military identifica**tion.** The prohibition of photocopying of U.S. government identification Common Access Card announced by the Office of the Assistant Secretary of Defense, dated Oct. 27, 2011, does not apply to medical establishments, applying for government-issued, no-fee passport and other U.S. government agencies in the performance of official government business. This requirement does not apply to minors ages

16 or younger. However, it applies to sponsors.

For more information, call 707-424-5324.

Professional Loadmaster Association The Professional Loadmaster Association meets at 7 p.m. the first Tuesday of each month at the Delta Breeze Club. For more information, call

Mark Raymond at 707-416-5331 Retiree Activities Office. Openings for volunteers. Customers are retired American service members and their family members. It is the RAO's responsibility to maintain open communication and to ensure retirees receive the service and the respect they deserve. If you would like to apply for a volunteer slot and have three hours or more to give, call

60th Air Mobility Wing Information **Protection Office.** All requests are done on Thursdays and by appointment only. Schedule an appointment by calling 707-424-3114 or by emailing 60amw.ip@us.af.mil. Fingerprinting is only for federal employment and for agencies with a valid support agreement. For emergencies, call 707-424-3114.

Solano/Napa Habitat for Humanity. This organization welcomes volunteers and supporters from all backgrounds. There are recurring events Tuesday through Saturday. For more information, email Staff Sgt. Mathew Clayton at mathew.clayton@us.af.mil.

Travis Community Thrift Shop. 10 a.m. to 2 p.m. Tuesday and Thursday. Ongoing need for volunteers to organize, sort and price donations. For more information, contact the Thrift Shop at 707-437-2370

Travis Composite Squadron 22 Civil Air **Patrol.** Open to youth from 12 to 18, as well as adults ages 18 or older who train and serve as the volunteer component of the total force. UTA is 6:30 to 9 p.m. Monday, Bldg. 241-B -2. Open to all students with a 2.0 or higher grade-point average. For more information, contact CAP 1st Lt. Jo Nash at 707-424-3996 or recruiting@ squadron22-cap.us, visit during a UTA or check

out http://squadron22-cap.us.

Travis Heritage Center. The facility is looking to add to its historical collection. It is missing the past 15 years of conflict in which Travis was involved. Do you have something special to donate for generations to appreciate? The center also seeks volunteers. The gift shop is open 11 a.m. to 4 p.m. Tuesday through Saturday. For more information, call Rick Shea at 707-424-5598 or email richard.shea@us.af.mil.

Travis Legal Office. Power of attorney and notaries are walk-ins 9 a.m. to 2 p.m. Monday, Tuesday Wednesday and Friday 9 a.m. to 1 p.m. Thursday. Legal assistance for active duty members and dependents are walk-ins from 2 to 3 p.m. Tuesday. For all wills and retiree legal assistance, call 707-424-3251 to make an appointment.

Voluntary Leave Transfer Program. The following Travis employees are approved as leave recipients through the Voluntary Leave Transfer

 Jessica Pope, 349th Air Mobility Wing. Anonymous employee, Joint Base Lewis-McChord, Washington,

The VLTP allows an employee who has a medical emergency or is affected by a medical emergency of a family member and is without availability of paid leave to receive transferred annual leave directly from other employees. For more information, call 707-424-1720

Tuskegee Airman Lee A. Archer Chapter, Meets at 1 p.m. third Saturday of the month at Nut Tree Airport. For more information, call James Harris at 707-631-6361

What's Cookin' Wednesday. Free lunch at the Travis AFB USO Bldg. 1348. Served from 11 a.m. to 1 p.m. every Wednedsay. For active duty,

"NEWS NOTES" BRIEFS MUST BE SUBMITTED TO 60AMWPA@US.AF.MIL SEVEN DAYS BEFORE THE EVENT DATE. CALL THE 60TH AIR MOBILITY WING PUBLIC AFFAIRS OFFICE INTERNAL INFO SECTION AT 424-2011 FOR MORE INFORMATION.

FEBRUARY 16, 2018 TAILWIND 19



Crews

From Page 7

rapid strategic delivery of troops and all types of cargo to forward operating bases throughout all areas of operation.

In 2016, the squadron flew more than 2.400 missions, moving nearly 102,000 tons of cargo and almost 120,000 passengers, including 116 aeromedical patients.

The C-17 is not only proficient in the transportation of troops and cargo but can also perform tactical airlift and airdrop missions and transport ambulatory patients during aeromedical evacuations.

A couple dozen Airmen assigned to the 577th Expeditionary Prime Base Engineer Emergency Force Squadron lined the interior sides of the aircraft, with mere feet between them and the chained-down cargo.

They had been on the aircraft since it departed Al Udeid AB, some having just arrived in theater from the U.S. days prior. A handful of these forwarddeploying Airmen disembarked the aircraft in Iraq, while the others stayed on board until reaching Bagram Airfield in Af-

The Prime BEEF Squadron regularly forward deploys to help plan, design and construct forward bases. Their mission for further development of

Kandahar Airfield was to compensate for the influx of additional troops, assets and aircraft needed for the fight against the Taliban in the region.

A stark contrast to the 77 degrees when leaving Al Udeid AB, it was a single degree above freezing on the flight line of Bagram Airfield as the C-17 loadmasters and members of the 455th Expeditionary Aerial Port Squadron off-loaded the equipment.

After more transient Soldiers they fly.

and Airmen boarded the aircraft the following day, it was back in the air, heading home to Al Udeid AB in the early hours.

The 816th EAS is an important component flying a vital airframe in the fight against terrorism throughout the area of operations supporting Operation Inherent Resolve and Operation Freedom's Sentinel. In the coming days, weeks, months and years it will continue providing a vital role wherever

DIRECTORY

local worship services For advertising information about this directory, call Classifieds at 707-427-6917 or email: drclass@dailyrepublic.net

itsallaboutfamilies.org

301 N. Orchard Ave., Vacaville 707.448.5848

Classes for all ages...... 10:00 am

CORE Bible Studies 12:30 & 5:00 pm

Adult & Youth Studies6:30 pm

ASSEMBLY OF GOD

First Assembly Of God

Lead Pastor: C. Eric Lura • 9:15 AM SUNDAY SCHOOL

• 10:30 AM * MORNING WORSHIP • KID'z CHURCH Grades K-5th

• 10:00 AM WEDNESDAY SENIOR PRAYER • 7:00 PM WEDNESDAY NIGHT

Adult Bible Study Girl's Club Royal Rangers

Revolution Youth *Nursery Care Provided ⁷⁰⁷**425-3612**

2207 UNION AVE., FAIRFIELD www.1agff.org email: info@1agff.org

BAPTIST



Fairfield, CA 94533 Rev. Dr. Terry Long, Paston

Sunday Sunday School: 10:00 a.m.

Tuesday

Prayer Meeting: 6:30-7:00 p.m. Bible Study: 7:00-8:00 p.m.

Web Site: www.stpaulfairfield.com Email: stpaulbcfairfield@comcast.net Church Phone: 707-422-2003

BAPTIST



Southern Baptist Convention

401 W. Monte Vista Ave., Vacaville 707-448-5430 www.tbcvacaville.com Greg Davidson, Senior Pastor

Juliuay.
Worship Service & Bible Study9:00 a
Worship Service & Bible Study 10:30 a
Evening Worship & Prayer6:00 p
Wednesday:
Dinner (Sept-May)4:45 p
AWANA (SeptMay)6:00 p
Youth6:00 p
Choir6:30 a
Bible Study 10:00 am,1:30 pm, 3:30 pm & 6:30 p



Baptist Church 2500 N Texas Street, Suite H

Communion & Baptism: 1st Tuesday @ 12:00 p.m. Fairfield Campus
1735 Enterprise Drive, Bldg. 3
T.N.T. Bible Study
Tuesday Night Teaching 7:00 p.m.
AWANA Bible Study 7:00 p.m.
ay Worship 7:00 a.m., 9:30 a.m. & 11:45 a.m.
Children's Church 11:45 a.m. Morning Worship Service: 11:00 a.m. Children's Church: 11:30 a.m.

Children's Church 11:45 a.m. Youth & Collegiate Church 11:45 a.m. 1st, 2nd, & 3rd Sundays Nursery provided at 11:45 a.m. ORDINANCES Communion & Baptism: 1st Tuesday @ 7:00 p.m. All are welcome. Please call the Church Office for bookstore & library hours. (707) 425-1849

Website: www.mcbcfs.org

BAPTIST

SUNDAY

WEDNESDAY

Adult Studies.

AWANA for Kids



Worship Service & Bible Study9:00 an
Worship Service & Bible Study 10:30 an
Evening Worship & Prayer6:00 pn
Wednesday:
Dinner (SeptMay)4:45 pn
AWANA (SeptMay)6:00 pn
Youth6:00 pn
Choir6:30 an
Bible Study 10:00 am,1:30 pm, 3:30 pm & 6:30 pr
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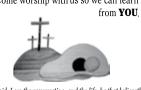
Suisun Campus 601 Whispering Bay Lane

T.N.T. Bible Study
Tuesday Noon Teaching, 12 p.m.
Sunday Worship, 10:30 a.m.

ORDINANCES

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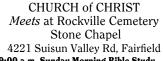
Jesus said. I am the resurrection, and the life; he that believet

in me, mough he were ueur, ger shall he il	vc, 301111 11.20
Sunday Morning Bible Study	9 AM
Sunday Morning Worship	10 AN
Sunday Evening Worship	6 PM
Wed. Evening Bible Study	7 PM
Homeless ministry at Mission	Solano

Rescue Mission 1st Friday of month 6-8 PM **CHURCH OF CHRIST - SOLANO**

1201 Marshall Road, Vacaville, CA 95687 707-451-9301 • www.churchofchristsolano.com

CHURCH OF CHRIST



9:00 a.m. Sunday Morning Bible Study 9:50 a.m. Sunday Morning Worship 5:30 p.m. Sunday Evening Worship 7:00 p.m. Wednesday Evening Bible Study

We welcome and encourage you to come and hear the good news of the gospel of Christ, and to learn about eternal salvation for all mankind that is offered through Jesus.

"And there is salvation in no one else: for there is no other name under heaven that has been given among men by which we must be saved." Acts 4:12 Bring a heart and mind willing to hear God's Word and to do His great will...

For more information or directions, please visit our website at www.rockvillecofc.com

EPISCOPAL

CHURCH OF CHRIST

..11:00 am

.2:00 pm

...6:15 pm

(2nd & 4th Sunday)



Church st & Kentucky Streets, Fairfield (just off W. Texas St.)

425-4481 **Sunday Services:**

8:00 a.m. Holy Eucharist Rite I 9:15 a.m. Pastor's Forum

10:00 a.m. Holy Eucharist Rite II **Tuesday Service:** 10:00 a.m. Healing Eucharist

Childcare Provided for all Services For additional information, contact the office at 425-4481

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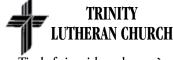
Pastor Gregory Stringer Bethany Lutheran Preschool 451-6678 bethanypreschool@pacbell.net

www.gobethany.com

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(707) 425-2944 www.tlcps.org Rev. Dr. Dan Molyneux, Pastor

From Page 5

Dog

FEBRUARY 16, 2018

MWD handler for seven years. "His pupils dilated to a point where you could no longer see the brown of his eves."

For approximately 10 minutes, Hydrick and others performed chest compressions, while Helfinstine administered the oxygen ventilation. Then, unexpectedly, Pako's pulse returned.

stabilized," said Helfinstine, a 10-year vet tech. "I felt like I could finally breathe, too. I could tell everyone was relieved. I continued to monitor his vitals and ensured he was getting the oxygen he needed."

Pako had not only defied the almost insurmountable odds of a dog surviving a heat stroke, but he also recovered via CPR, another extremely rare feat, according to Helfinstine. When he stabilized, Pako

was sent to the emergency clin-"I was so relieved when he ic in Pensacola, Florida, for his

follow-up care. When a large enough vehicle was coordinated, the handlers escorted their partner to the clinic. Hydrick and Helfinstine accompanied their patient on his journey providing fluids and monitoring his progress. The mutual opinions of the technicians and handlers was that Pako probably would not

Staff Sgt. Shane Massie, Pako's first handler and now Eglin AFB's MWD trainer, stayed with the dog that night in intensive care.

make it through the night.

Pako survived the night. The following day he was removed from the ICU and was up and about although a little wobbly, according to Bowermaster.

"That dog's spirit kept him alive, kept him going," said Bowermaster. Pako spent three days recov-

ering in Pensacola. Because he

is a military asset, an Airman had to be with him at all times. For Leon, Massie and the other MWD handlers even if they weren't directed to stay,

NON-DENOMINATIONAL

Vacaville

Church of Christ

401 Fir St., Vacaville, CA 95688

(707) 448-5085

Minister: Garrett Sander

there for him regardless.

"There's a personal relationship that forms between us and these dogs," said Leon, who's been Pako's handler for approximately a year now. "We can't help but create a bond, a partnership, with them."

Tailwind 21

Upon returning to Eglin Air Force Base, Pako went into an eight-week rehabilitation program that slowly reintegrated him into his training regime. He is now playfully referred to around the kennel as the "zomthey all said they'd have been bie dog."

DIRECTOR O F local worship services

NON-DENOMINATIONAL



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For More

Information

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Worship Directory,

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Daily Republic

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Pastor Jon Kile

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Fairfield Stake Center 2700 Camrose Ave. Sacrament Services Sunday 0900 and 1300

Base Sacrament Services DGMC Chapel (1st Floor North entrance) Sunday 1600-1630

Inquires: Call LDS Military Relations Missionaries 707-535-6979

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WEDNESDAYS

7:00 PM

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Fairfield, CA 94533

THE

The Father's House

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Vacaville, CA 95688

(707) 455-7790

www.tfh.org

Service Times

Saturday: 6pm

Sunday: 9am & 11am

HOUSE

Sunday Morning Bible Study 8:00 AM 9:30 AM 9:30 AM Sunday Morning Worship (Spanish Translation Available) 10:30 AM 11:30 AM

Sunday Evening Worship 6:00 PM Wed. Evening Bible Study 7:00 PM

www.vacavillecofc.com

If you would like to take a free Bible correspondence course contact: Know Your Bible Program 401 Fir Street • Vacaville, CA 95688 (707) 448-5085

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Sunday Services
Traditional with Choir 9:00 a.m.
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Jursery care is available during both Worship Servic Interim Pastor Joanne Martindale Alyson Barrett, Youth Director Youth Group: High School Youth (9th - 12th grade) meet from 6-7pm on Tuesdays Junior High Youth (6th - 8th grade) neet from 5:30 - 6:45pm on Wednesda

The Lord's Supper is Celebrated Every Week.

4177A Suisun Valley Rd. (1/2 mile north of Solano College For more information, please call us at

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unityvv@pacbell.net

www.unitvvacaville.ora **Sunday Morning**

8:00 am Coffee with God 10:00 am Contemporary Celebration with Youth Education

Wednesday Evening

6:30 pm Non-Denominational Meditation Time 7:00 pm Contemplative Prayer

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UNITED METHODIST



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Pastor Ron Swisher Worship Service 10:30 A.M.

Sunday School for Children during the Worship Service

Communion is held the 1st Sunday of every month

Adult and Bell Choirs Adult Bible and Book Studies United Methodist Women

Sunday Morning Bible Studies at 9:00 A.M.

Brewer

From Page 2

say hi and ask how the other person is doing. That very simple act of eye contact can infuse another with a greater sense of belonging and energy. These brief encounters form connections which fuel openness and empathy, leading to a host of gains in performance and success. Step out of your office and expand your knowledge of what your teammates accomplish. Having a brief knowledge of what your squadron does helps you connect with them and build community. Some of the most successful people that I have worked with have realized

that to handle challenges and obstacles successfully, they need to pool the resources of those around them and capitalize on even the smallest moment they have spent interacting with others.

Lastly, blur the lines between work and play. We do not always have to clock in and clock out with our noses to the grindstone. Make the time to have fun and laugh. Play music at work. Even if you work in a customer service area, it does not mean that you can't play music. You will be surprised how playing music can uplift the atmosphere of a workspace. Take the time to laugh. Such a simple act as laughing not only can make you feel good,

but also the people around you. Take a minute and walk around your office. Tell a joke, share a story and engage in human connection. Not only will you benefit, your team will as well.

Thirty-two years is a lifetime of service. At this point, one starts to think of a legacv. I want my legacy to be an organization that performs highly because of the community we formed. I believe we can all make choices for the good of our community by maintaining a high level of effort, having a positive attitude, being the glue and most importantly, figuring out how to blend work and play. My challenge is for you to do the

Crown

From Page 4

"It's amazing to see them do this on top of their other duties," said Wanlass. "Many of them out of 40 teams that competed. don't get out of work to do this, and we have people coming and ployments."

local tournaments throughout cal community."

the year such as the High Desert Cup in Fort Irwin, California, where the team placed third out of seven teams and the Defender's Cup in San Antonio, Texas, where they placed fourth overall

"Soccer helps Travis AFB Airmen build their physical and going because of TDYs and de- social pillars," said Rush. "It provides a safe and constructive The Travis FC soccer team outlet for the Airmen as well as also competed in military and represents Travis AFB in the lo-

Dining

From Page 7

gluten-free meat snacks, seaweed crisps, and more-a 17 percent increase compared to the number of be fit items available at Express locations in 2016. All be fit items must have fewer than 500 calories for entrees and 200 calories or less for snacks etary Guidelines for Americans and contain less than 40 percent of calories from fat and 10 per- Generation. cent or less of calories from saturated fat.

pers can find be fit items conve- Airmen and their families covniently located at front-of-store endcaps. Wraps, salads, hum-they want," Jones said. "The Exmus, yogurt, fruit and hardboiled eggs can also be found in and you wouldn't feed your fam-Express reach-in coolers.

Even Travis AFB Exchoices that fulfil National at 707-437-4633.

Automatic Merchandising Association Fit Pick requirements. Fit Pick items contain fewer than 35 percent of calories from fat, fewer than 10 percent of calories from saturated fat and fewer than 35 percent total weight from sugar. Fit Pick items are also approved by the American Heart Association, United States Department of Agriculture Diand Alliance for a Healthier

"Whether snacking on-thego or sitting down for a meal, Travis AFB Express shop- the Travis AFB Exchange has ered with the healthy options change is family serving family, ily anything less than the best."

For information on healthy change vending machines of- dining and Express options, confer many better-for-you tact the Travis AFB Exchange

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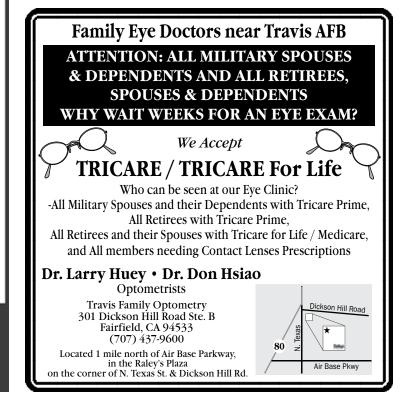


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FEBRUARY 16, 2018 TAILWIND 23



Fisher

From Page 2

to Phoenix Spark, our aircrew flight equipment experts in the 60th Operations Group recently connected with maintainers in the Maintenance Group to solve a long-standing issue with night vision goggles. This collaboration saved countless dollars and hours. More importantly, this joint solution created a sense of ownership, pride and self-efficacy among those involved. Travis Airmen are no longer held hostage by the limits of the organizational chart. Our Airmen are connected through the power of their ideas.

Innovation is more than creating a new widget. It is about creating new ideas and methods. It is about creating a culture of Airmen who thrive amid an uncertain operational environment. We thrive because of creativity, ingenuity and calculated risk-taking. We must instill these attributes in our Airmen and organizations in times of peace to be ready for times of war. Leaders must kill bureaucratic entrenchment, create growth opportunities for Airmen and reward innovative thinking. Mitchell, Boyd and Warden were audacious innovators. Who will follow their lead today and ensure our Air Force continues to lead in an uncertain tomorrow?

Dining

From Page 3

60th FSS food service training manager, thinks that while winning the award three years in a row has a tendency to encourage a "king of the hill" mentality, the DFAC team is aware enough of their own shortcomings to stay focused on their goal.

val-Vega. "Complacency bevictory seems consistent. We phy itself does. try to reinforce that that there are always ways for the DFAC to operate better, look bettake all of the feedback from whatever periodical evaluacan improve the facility for the Airman on the grill are

"What this means to the team as a whole is the fact that our collective efforts, from the management team down to the Airman on the grill, are recognized as truly the best ."

- Master Sgt. Elizabeth Sandoval-Vega

everyone."

While praise isn't a motivation for the 60th FSS to perse-"There is always room for vere and excel in their respecimprovements," said Sando- tive workplaces, the Hennessy award represents an idea that comes a huge problem when resonates deeper than the tro-

"Winning the Hennessy trophy distinguishes us as the best food service operter and be better. We always ation," said Sandoval-Vega. "What this means to the team as a whole is the fact that our tions we come under and use collective efforts from the that to make any changes that management team down to

recognized as truly the best. It means that we are doing everything to the best of our abilities and the best has distinguished us as the best."

For Rogers, more so than recognition, the qualifying for the Hennessy Award competition is a privilege, something that represents the culmination of a year's worth of successes, failures and more than anything else, hard work.

"The idea of the Hennessy Award is well-respected," said Rogers. "It's the benchmark of what it means to be successful

in this industry. It's definitely a source of motivation and empowerment – gives us a reason to stay determined and keep bettering ourselves."

In the days preceding the competition, the DFAC team is calm. They've been here before and they understand what's required to win. Whatever attitude they plan to bring to the competition is already written on their faces and has been since the last competition. The other bases in the competition will have to contend with a team whose focus and almost devout approach to their work is unrelenting. As it always has been, is and will be.

Despite the laser focus; despite whatever force, inalienable from its duty, possessing her team, Rogers still offers a single piece of advice to the other bases in the competition.

"Good luck."

Bombers

From Page 4

Goldfein. "Our bomber force allows the commander in chief to hold targets at risk anywhere on the globe with unparalleled range and our most diverse payloads."

The decision to maintain the

sustainment metrics, such as aircraft availability, mission capability, supply, maintenance hours per flying hour and total cost perspectives.

'With an adequate sustainment and modernization focus, including new engines, the B-52 has a projected service life through 2050, remaining a key part of the bomber enterprise well into the future," said Gen. B-52 is based on numerous fac- Robin Rand, Air Force Global tors including maintenance and Strike Command commander.

The Air Force's bombers are an integral component of the nation's strategic deterrence and global strike capabilities. The nation requires that the bomber force remain a potent and decisive asset throughout the spectrum of conflict in the modern battlespace.

"At the end of Desert Storm in 1991 we had 290 total bombers," said Rand. "Today that force has dropped to 157 bombers at five bomb wings and 15

total force bomb squadrons. That's a 46 percent decrease in our bomber force while we have conducted continuous combat operations such as Allied Force, Enduring Freedom, Iraqi Freedom, Odyssey Dawn, Inherent Resolve and Freedom's Sentinel, in addition to continuous bomber rotations in the (U.S. Central Command) and (U.S. Pacific Command) areas of re-





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TAILWIND 27

From Page 12

about what they usually fly in six months.'

"We just made the transition to the KC-135 from the C-130 about six months ago," said Lt. Col. Chris Pfeil, 914th Air Refueling Wing Airman. "It's a little different than what we are used to."

"Once we get a little more proficient with the KC-135 our unit will become operational," said Pfeil. "More and more, air-to-air refueling is becoming in-demand to carry on the mission of the Air Force."

Also joining the training were two MH-60S Seahawk helicopters operated by the Helicopter Sea Combat Squadron 22, from Naval Station Norfolk, Virginia. During missions, the HSC-22 provided recovery assets for the search and rescue training and were also utilized for additional close air support to strike targets on the ground.

"The MH-60S Seahawk is primarily used for search and rescue operations and logistics," said Naval Aircrewman (Helicopter) 2nd Class Nicholas Glass, HSC-22 door gunner. "I am looking forward to working with other branches of the military during Guardian Blitz to get a better idea of how we can work together to improve mission success."

"We train to the point that we can execute our mission in any environment," said Waggoner. "The time we put in training at places like Mac-Dill (AFB) and back home in Fort Wayne really pay off when it comes time to execute



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Budget

Force is transitioning to rapidly developing the next-generation Overhead Persistent Infrared System, which will detect and report on current, emerging, and anticipated threats, and will be designed for survivability.

Additionally, the space budget focuses on building more jam-resistant GPS satellites, improving missile warning, improving space situational awareness and increasing the nation's ability to defend its most vital assets on orbit. It adds additional resilience features and user protection to existing satellite communication systems.

"We are taking advantage of Congressional authorities to return program decision authorities back to the Air Force, including 14 of the 19 Major Defense Acquisition Programs within the space portfolio," said Wilson. "Using tools such as the Defense Acquisition Workforce Development Fund, we are investing in our people, ensuring they have the right skills and training to succeed."

Multi-domain command and control

The Air Force FY19 budget request reflects the need to address how technological advances are changing the character of warfare.

The FY19 budget proposes the modernization of seven E-3 Airborne Warning Command and Control aircraft (AWACS) and keeps the current E-8C Joint Surveillance Target Attack Radar Systems (JSTARS)

lower price or cost to convert

energy into a gross domestic

operational through the mid-2020s as the service develops and transitions to an advanced battle management system.

"This approach will integrate space, air, and ground based sensors on manned and unmanned platforms and satellites to meet more combatant commander requirements in both contested and non-contested environments," said Goldfein.

Air superiority

Central to the Air Force's lethality is the ability to gain and maintain air superiority when and where needed against potential adversaries in 2030 and beyond.

Wilson highlighted that over will develop an integrated family of systems that can establish and maintain air superiority in a contested environment. The FY19 budget includes \$11 billion as part of a \$63.8 billion effort over the current five-year plan. She emphasized this will be a multi-domain effort with a renewed emphasis on electronic warfare, networked capabilities, and control of the electromagnetic spectrum.

Light attack

Retaining irregular warfare as a core competency at a low-

Goldfein said the service is budgets.

The city of Fairfield, Califorpected during the work, but nia, installed the same type of drivers will need to slow down LED lights 11 years ago and report that none has failed.

The base began swapping out incandescent lights for energy efficient fluorescent lights in office buildings and dormitories 20 years ago. Now that LED lights have been approved for interior and exterior light-

focusing on rapid procurement and fielding strategies for the light attack experiment that le-

FEBRUARY 16, 2018

verage existing capabilities with little or no development. He said it is designed to be coalition at the core, affording the Air Force a chance to invite and lead allies and partners to train in the U.S., buy common equipment for their own affordable light attack squadrons, and build those international squadrons on a net-

Strengthening alliances

work that shares.

Also aligned with the National Defense Strategy's emphasis on fostering mutually beneficial alliances and partnerships, the the next five years the Air Force FY19 budget request reinforces the Air Force's commitment to our allies and international partners through programs such as the European Deterrence Initiative and Indo-Pacific security initiatives.

Science and technology

The budget proposal increases emphasis on basic and applied research to drive longterm dominance in air and space power. Focus areas will be further refined following the review of the Air Force's science and technology strategy later this year. The budget continues to invest in game-changing technologies that, when fielded, will increase lethality and provide the joint force a technological advantage.

Wilson pointed out sustaining the efforts laid out in FY17, FY18 and FY19 requires predictable, sufficient and flexible

er cost and strengthening al-

liances is a key element of the National Defense Strategy. The Air Force proposes to continue the FY18 light attack experiment by developing concepts of operation and further defining requirements for fielding a force of U.S. light attack aircraft across the five-year budget plan.

Fallon. "The current lights last about five years before they need to be replaced."

"We worked with the city to secure the same LED manufacturer," said Fallon.



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Each Office is independently Owned and Operated energy intensity indicates a

product. Installing LED street lights, which are more efficient than incandescent and fluorescent lights, will save Travis about \$18,000 annually in electric en-

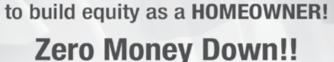
City Light and Power Company, which is responsible for the base's electrical infrastructure, began installing the LED and Burgan Boulevard in January and is expected to complete the entire project by August. Road closures are not ex-

when approaching CLP trucks. LED lights have the same intensity as the current lights. However, people will notice the difference in low traffic areas. Lights previously turned off in these areas to save money now

will be turned on, said Fallon. Not only do LED lights cost less to use, they last longer.

"The LED lights are guaranteed for 10 years but are exing, it will be a game-changer, fixtures along Travis Avenue pected to last 20 years," said said Fallon.





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30 TAILWIND PARTING SHOTS FEBRUARY 16, 2018 FEBRUARY 16, 2018 TAILWIND 31







1) Airman 1st Class Zachary Wilson, 60th Force Support Squadron food service technician, scoops vegetables from a bowl in which they were tossed in various sauces and seasonings Feb. 11 at Travis Air Force Base, Calif. 2) Airman Melanie Moore, 60th FSS food service specialist, and Airman Domonique Jordan, 60th FSS food service apprentice, wait on customers Feb. 11 at the base dining facility at Travis. 3) A 60th FSS food service shift worker tosses a chicken caesar salad Feb. 11 at the Sierra Inn Dining Facility at Travis Air Force Base, Calif.



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